



JRLOS LEADERSHIP GROUP MEETING

RWANDA'S JUSTICE SECTOR YESTERDAY- TODAY AND TOMORROW

Hon. Minister of Justice/Attorney General

Lemigo Hotel, January 10th 2020



OUTLINE

- **JRLOS Background**
- **JRLOS Members**
- **VISION AND POLICY FRAMEWORK**
- **SWAP RETURNS**
- **SUCCESS STORIES**
- **CHALLENGES**
- **IMPERATIVES, GOING FORWARD**



Timeline

- **Before 2004 – 2005** Justice was delivered by each Institution separately
- **2004** Cabinet approves the Justice Sector Policy and Strategy
- **2005** February Justice Sector Coordination Group is formed, chaired by Ministry of Justice, co-chaired by UNDP
- **In 2007** the Sector Working Group produces the sector EDPRS logical framework
- **2010** the JRLOS is established by **Prime Minister's Order N° 123/03 of 13/10/2010.**



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- The Justice Sector set up enables institutions in the Sector to work together effectively towards common objectives, without compromising their operational, legal or constitutional independence.



JRLOS MEMBERS

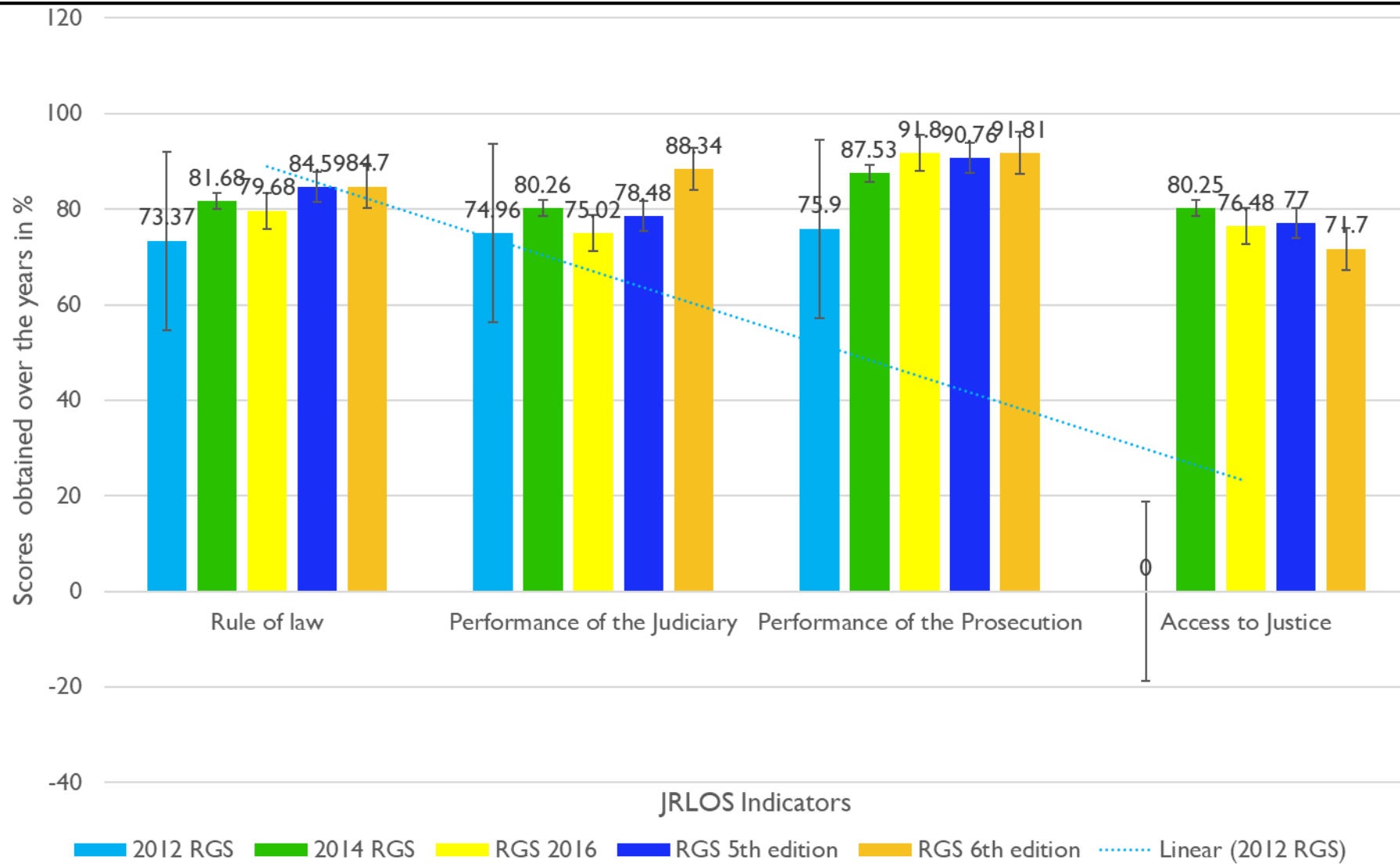
- 17 Government institutions
- A Number of Development Partners (Bilateral + multilateral)
- A number of Civil Society Organization (About 87 INGOs & NNGOs, Private Sector)
- Other Government Partners for coordination purposes (PM office, Ministry of Finance and Economic Planning, GMO, National Child Commission, etc.)



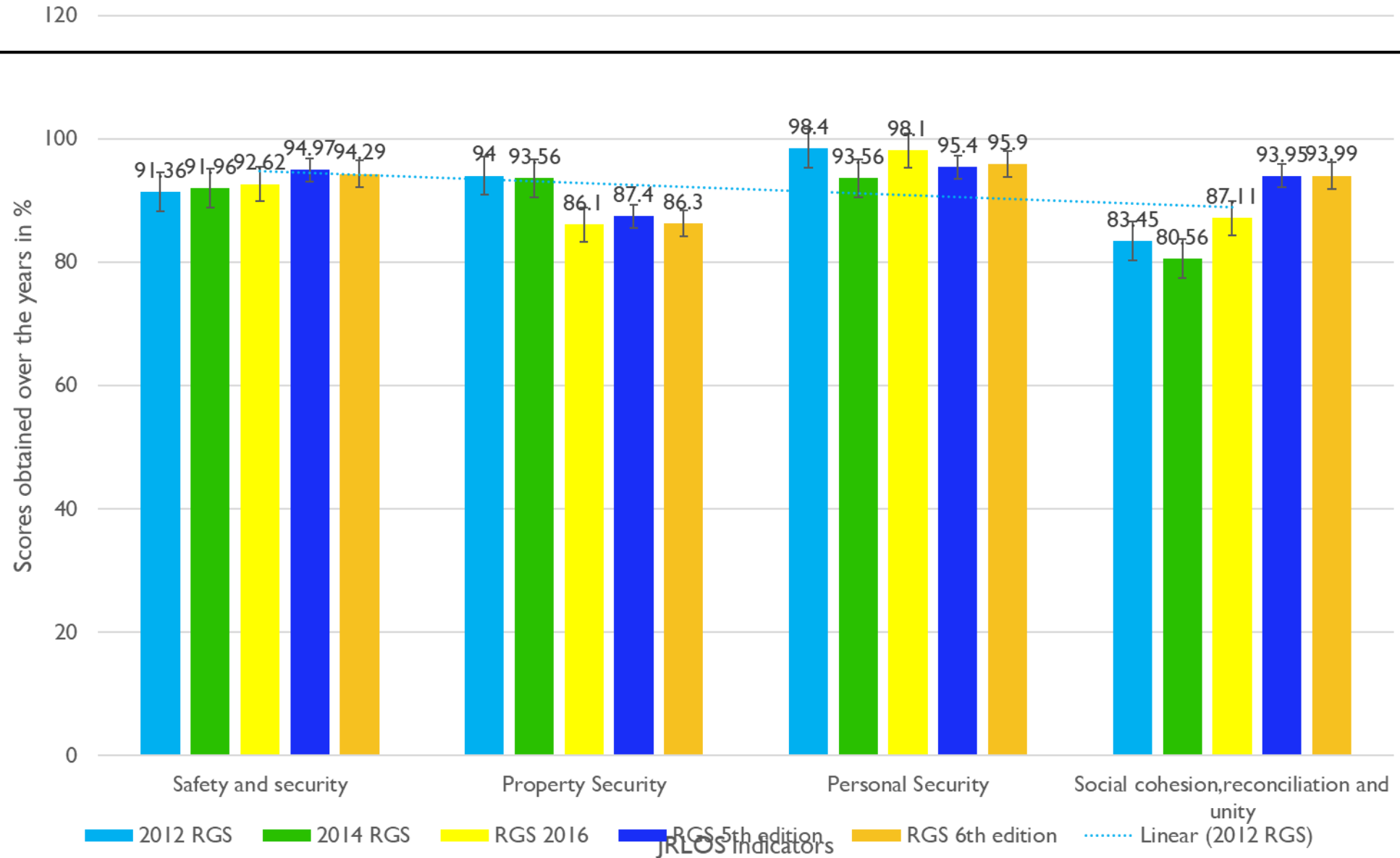
Vision and Policy framework

- **Regional and International Agenda:** SDGs, African Union Agenda 2063, EAC 2050.
- National agenda: Rwanda Vision 2020, former EDPS I&II, NST 1 and now the Rwanda Vision 2050
- **Policy Framework** : The Rwanda Legal Aid Policy, The Rwanda Justice for Children Policy, the Rwanda anti-corruption Policy, the National Policy on Unity and Reconciliation.
- **Policies under development** : Rwanda Internal Security Policy, Criminal Justice Policy, Alternative Dispute Resolution(ADR) Policy
- **JRLOS Strategies** : Sector Strategic Plan 3; Sector Communication Strategy; Sector Gender Mainstreaming Strategy.
- **Under development Strategies:** Justice Sector ICT Strategy & Justice Sector Disability mainstreaming Strategy

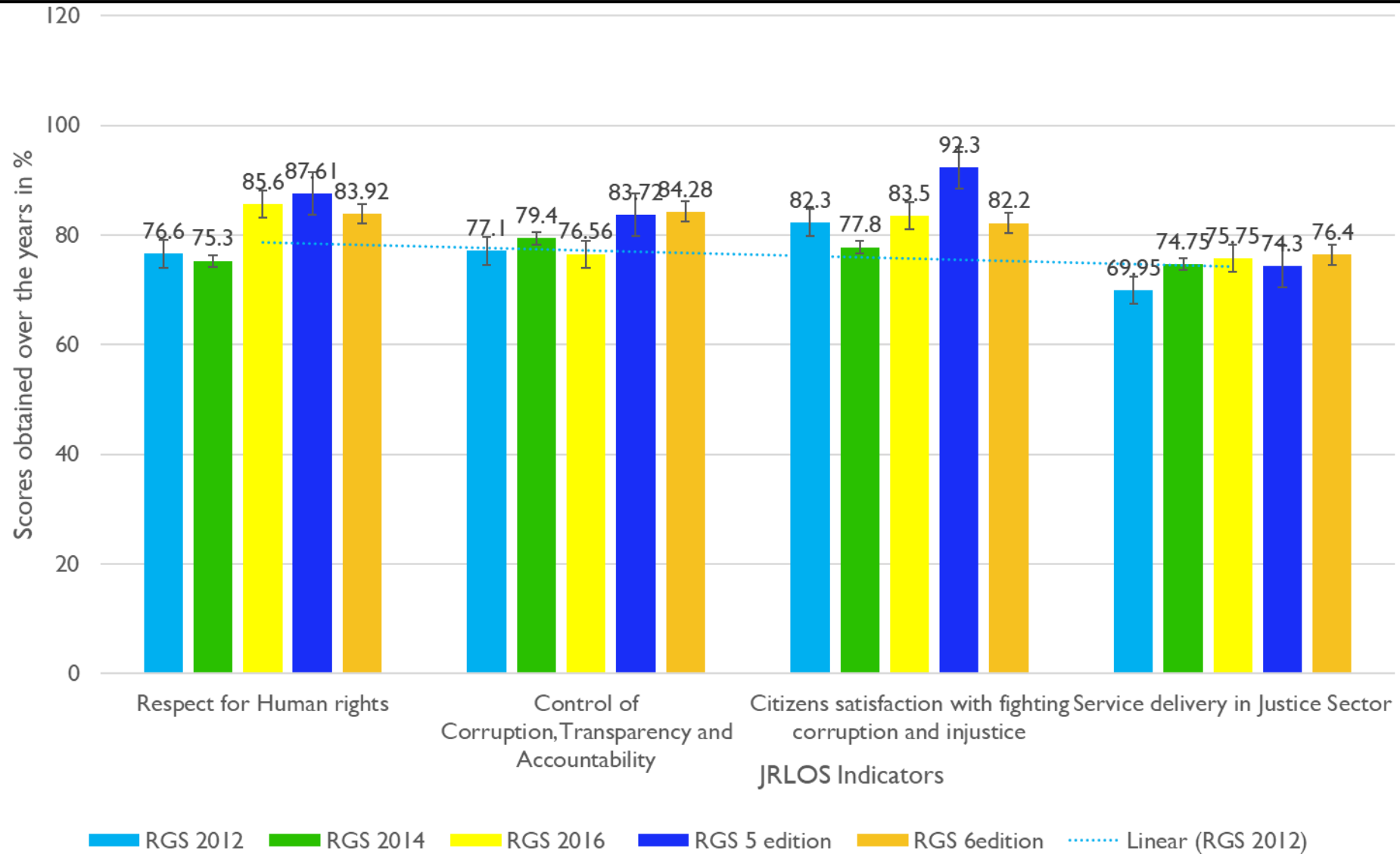
SWAP Returns:



SWAP Returns(cont..)



SWAP Returns(cont..)





SWAP SUCCESS STORIES

- Corruption Perception index 2018 ranked Rwanda the 48th least Corrupt Country worldwide with 56 scores, the 4th in Africa after Seychelles, Botswana and Cape Verde, and first in East African Community. One hundred seventy five (175) Countries were assessed.
- Rule of Law Index 2019 ranked Rwanda the 40th in 126 country assessed. It is the 3rd in Africa after Namibia and Mauritius and the 1st country within countries with low income.
- Global Peace Index 2019 qualified Rwanda among five largest improvements in peace.
- The 2018 Global Law and Order report has ranked Rwanda the second safest place in Africa.
- Rwanda was awarded by African Association for Public Administration and Management Golden Cup (AAPAM) a Golden Cup for innovative access to quality Justice services offered by Maison d'Acces à la Justice (MAJ)
- The Rwanda Judiciary was awarded by African Association for Public Administration and Management (AAPAM) an International Gold Trophy for e-filing system (IECMS)
- **Dynamism, Flexibility and readiness to changes:** JRLOS Institutions' structures, missions, process, systems, and roles keep reforming when needed to conform everything to their mandates and service to the Citizens.



Challenges

- Persistence of Corruption, real or perceived, within key JRLOS Institutions
- Increase in criminality, whether real or as a result of effective RNP/RIB work
- Infrastructure [esp. Police/RIB stations, Primary Courts, RCS staff quarters]
- Understanding the fight against GBV and corruption
- Citizen satisfaction for **access to legal aid stands** at **64.4%** in RGS 6 edition;
- Level of satisfaction (**arrest and detention**) scored at **63.9%** in RGS 6 edition;
- Citizen satisfaction with **online cases submission and filing** scored at **40.7%** in RGS 6 edition
- Prison congestion
- Citizens' satisfaction with the **execution of Court decisions** scored at **60.9%** in RGS 6 edition;



Imperatives, going forward

- Like other institutions Justice will fuel the realization of 2050

It will have to be:

- Fast
- Efficient
- Impartial
- Incorruptible
- Accountable
- Transparent
- IT based
- Innovative



Imperatives, going forward (cont...)

- To build a perception of incorruptibility and competence
- Consistently fight crime, all Institutions
- Implementation of sufficient ADR to relieve case backlogs in Courts
- Technology will advance faster than we can adapt
- Make our justice systems manifestly impartial, independent and compliant with law
- Earn public trust and confidence
- The Institutions we lead and ourselves will keep changing and adapting or they will be overtaken by tomorrow's trends.
- Advance in technology and social Media will narrow our individual and institutional independence and autonomy to the limit
- Scrutiny will be unprecedented
- Real time graphic evidence will become the norm
- Demand for accountability and transparency will be the norm
- This require that we are mentally ready so we change with change.
- It will result in possibilities for less litigation, more mediation and instant resolution
- 2050 will require a safe, secure, predictable, rule of law, corruption free, crime free environment



END

THANK YOU FOR ATTENTION